

Cementing the Privacy Foundation of Information Technology

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Experience

ConnectingGTA



Patient Portals





Iterative PbD Processes

- Patient / Clinical Working Group define and prioritize requirements (Business Requirements Doc – BRD)
- Privacy / Technical SMEs & Working Groups vet and add to the BRD
- BRD translated into RFP
- After vendor selected, end users, technical staff, privacy experts continue to develop requirements, considering resource constraints <u>& each other's needs</u>
 - Legal compliance
 - Technical feasibility
 - Timelines & priorities
- Prototypes and mockups used to demonstrate functionality to all working groups and Steering Committees for acceptance
 - Healthcare Human Factors creation
 - Patient Usability sessions
- Final decisions reviewed with all working groups, based on acceptance criteria and demonstrations of functionality

Privacy by Design Principles

- Proactive not Reactive – Preventative not Remedial
- Privacy as the Default Setting
 - Visibility &TransparencyKeep it Open



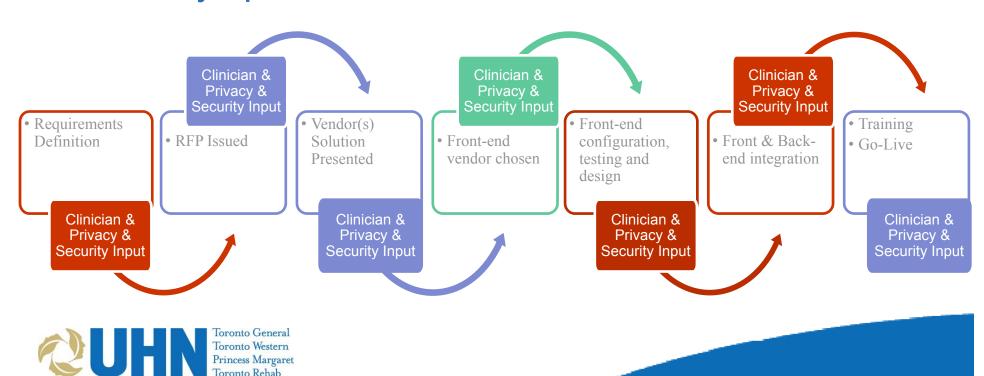
Iterative Design Experience





Iterative Design Experience - ConnectingGTA

 Highly engaged groups: vendor, Clinical Working Group, Technical Working Group, Privacy & Security Working Group, program privacy and security specialists



COURAGE LIVES HERE

Privacy Engagement Options

- Casual, automatic engagement project team maturity
- Mapped against other similar systems (US and Canada)
 - E.g. terms of use, authentication & registration, proxys
- Environmental scan by students / contractors
 - E.g. Clarified patient desires and needs, identified need for culture change
- Conducted right type of PIA
 - Conceptual when have concept only and need to know what to include (e.g. social media principles? children's consent?)
 - Logical & physical when have technology design done (don't forget manual processes)
 - Technical when legislative authority is clear but flow of data / technology should use up-to-date best practices (E.g. reference COACH Privacy and Security for Patient Portal Guidelines)
- Document using PIA / document using project processes
 - Requirements, policies, decisions



ConnectingGTA – Comprehensive & Secure Patient Search

Clinical/ Business Need

RFP

Technical Capability

PSWG

Final Functionality

Find the right patient.

Find a patient with a unique # (OHIP or MRN)

Find a patient in an emergency (no unique #)

Support searching with unique ID, MRN, OHIP, name, date of birth, gender

Possible:

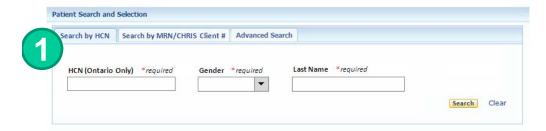
- different combinations of fields
- some or all fields mandatory
- ✓ Include enough PHI for positive identification
- ✓ Use no more PHI than necessary
- ✓ Only return 1 patient whenever possible

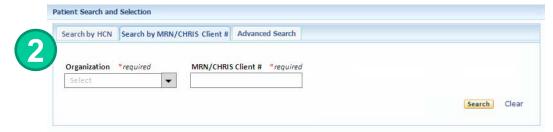
Clinicians can do 1 of 3 searches:

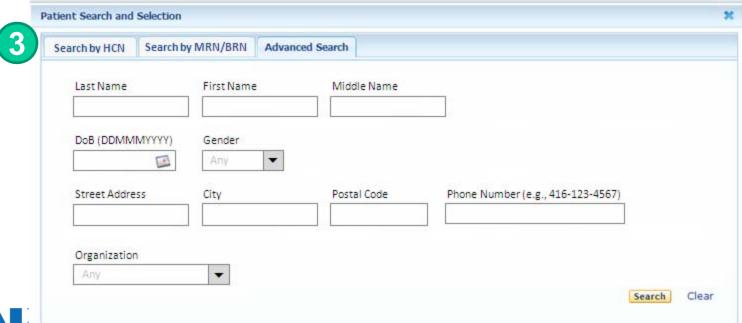
- 1. OHIP & name & gender
- 2. MRN & org name
- 3. Advanced
 Search (any of name, DOB, gender, address)

No information displayed if more than 5 results match











Lessons Learned – Designing Patient Search

- Requiring a match of 3 identifiers may prevent 'fishing trips' but do not work in outlying scenarios, such as emergencies
 - Ensure meet the variety of clinical scenarios
 - Add in controls: Limit search results to reduce PHI 'leak'/exposure
- Patience! Design phase took 3 cycles of iteration between Privacy and Security Working Group, Clinical Working Group and vendor

Privacy by Design Principle #4

Full
Functionality
Positive Sum,
not Zero Sum



Patient Portals - Downloading Appts

Patient Need

Privacy & Security

Clinical Consideration Technical Capability

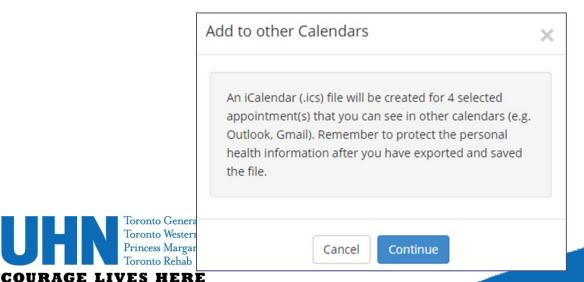
Patient Experience

Ability to download appointments to external calendars.

Patients must be informed of risks of downloading.

Reminder systems that do not require additional steps. Appointment downloads include appointment details.

- 1. Patient consents to download
- Patient selects appointments for download.



Lessons Learned – Designing Downloading Appts

- Layered notices and reminders
 - Terms of use / examples upon set up
 - Additional safeguards (behaviours) patients can take described in Terms of Use
- Patients said they want the ability to choose, and to turn on and OFF!

Privacy by Design Principle #5

End-to-End
Security – Full
Lifecycle
Protection



Top 10 Lessons Learned

- 1. Integrate privacy team into each step and process
- Build a strong, documented governance model that outlines decision making authority, and escalation points
- 3. Put end users first!
- 4. Iterate!
- 5. Identify standards <u>and</u> methodologies that can be referenced
- 6. If little written industry standard or internal policy, look to environmental scans & daily practices
- 7. Test and Learn
- 8. Build for the future (e.g. standard data feeds)
- 9. Be prepared for changes in the future (as measure impacts to patient rights & clinical care)
- 10.PIA is a wrapper for external stakeholders





Thank You!

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